Sharing our impact with Britain

Progress to September 2021

MIGRANT LEADERS

connections - capabilities - courage

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The problem

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The problem

PARKER REVIEW 2017

Citizen Directors of colour represent only



of FTSE 100 Boardrooms compared to



of UK population A further 6% are non-British whites

MIGRANT LEADERS REVIEW

Citizen Directors of colour who migrated to Britain represent only



of FTSE 100 Boardrooms

WE ARE GOING TO CHANGE THIS ...

ALL PRIVATELY EDUCATED

Citizen Directors of colour who migrated and grew up in Britain who made it into that 1.3% were all

privately educated

apart from one person

Words from

our Patron

2020

THE POSITION IN 2020 SHOWS INSUFFICIENT PROGRESS

PARKER REVIEW 2020

Citizen Directors of colour represent only

3.2%

of FTSE 100 Boardrooms

Considering non-responses, a full dataset may paint a picture broadly consistent with the Parker Review 2017

FTSE 250

Citizen Directors of colour represent only



of FTSE 250 Boardrooms

ONE BY 2021

FTSE 100 Boards which have no ethnic minority Directors:



of FTSE 100 Boardrooms

Our vision and outcomes About the Founder

Inclusion needs to start early in life

The Institute for Fiscal Studies Deaton Review 2021

Immigrant children outperform in attainment of higher education despite less advantaged economic backgrounds but this success is not reflected in the employment market



EMPLOYMENT RATES

Overall 1-7% lower than white British majority*



PROFESSIONAL OR MANAGERIAL OCCUPATIONS



Varies across ethnic minority groups and gender. Among second generation Pakistani and Bangladeshi women 39-50% attained a university degree.

But overall the same group performed 9-12% lower in attaining professional or managerial occupations than white British majority.



ATTAINMENT OF UNIVERSITY DEGREE

Overall second generation <u>ethn</u>ic minorities*

White British majority



Words from

our Patron



We have a targeted approach to address the root causes of ethnic inequality...

*Across a range of ethnic minority groups, gender and social classes. The four ethnic minority groups reviewed include Indian, Pakistani, Bangladeshi and black Caribbean

The problem

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"There is an endless source of energy" to use to the advantage of the UK economy and communities: first and second generation migrants *are hungry for achievement. They* are driven to prove themselves and gain recognition in their host country. I know from my own experience that 30 years after moving to the UK, I still have a strong sense that I want to do something for this country that welcomed me as a young person."

Elham Fardad, Migrant Leaders Founder & CEO

Our charity mission

About Migrant Leaders

Migrant Leaders is an independent UK registered charity programme, which works directly with young people from deprived backgrounds, educational institutions, communities and large corporates to inspire and develop disadvantaged young people and in particular young migrants. Our aim is to provide bespoke support to equip talented young migrants with the knowledge, skills and confidence to enter and take on leadership roles in major public and private sector organisations.

Our mission

Our mission is to equip every young migrant regardless of their background, with the leadership mindset and capabilities they need to capture opportunities to fulfil their potential. Concurrently they will feel productive and valued members of British society, thereby boosting social mobility, tackling discrimination and strengthening communities.

About The Fardad Foundation

The Fardad Foundation's aim is to support ethnic minorities and social mobility in Britain. The foundation comprises of Migrant Leaders and also includes Mentee Mentor which aims to bridge the gap that starts early in the lives of disadvantaged families, through this scheme we provide role model tutors who the young children can relate to and aspire to emulate their life and educational success and EduTech Kids which helps alleviate digital poverty by providing digital equipment.

The problem

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our Patron

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Words from our Patron

"As a patron of Migrant Leaders it gives me enormous pleasure to provide a message of support of the work that our charity carries out to develop and help young migrants fulfil their potential.

The valuable Parker Report highlighted that citizens of colour represent only 2% of FTSE100 Boardrooms compared to 14% of UK population. Migrant Leaders carried out further research and looking at the same population this number goes down to only 1.3% who migrated to Britain and almost all were privately educated. Migrant Leaders sets out to change this. The value of this diversity to the growth of the British economy and the benefit to everyone in British society is immense. I wholeheartedly believe in the Migrant Leaders mission and the intelligence and resilience it has taken to bring it to where it is today."

Dr Yvonne Thompson CBE FKCL, The Parker Review Steering Committee Member

Words from

our Patron

A dynamic, entrepreneurial, award winning Top 100 BAME Leaders in Business, Yvonne has a proven record for building high performing teams. Since starting her own PR company over 30 years ago she has been involved in many successful firsts in the UK. She also has over 20 years' experience for which she is well known on public sector boards, which includes, Chairing, DTI's Ethnic Minority Business Forum, African Caribbean Business Network, and many others to where she brings energy and experience. Often called upon for media interviews, on issues concerning small businesses, women and minorities; Ms Thompson is no stranger to engaging with Prime Ministers, Ministers, and high profile personalities in business.

Our vision and outcomes About the Founder

Our vision and outcomes

Our programme aims to 'Give Back to Britain' by sharing the programme with all young people from under-represented and deprived backgrounds. We deliver this development programme at no cost to young people or educational institutions:





Words from

our Patron



Mentee: Ahmed Jumeh University Student Mentor: Omar Khattab Senior Analyst, Citi

"I am proud of making it out of my neighbourhood and securing a place at Warwick University and a place on the Rothschild Investment Banking degree apprenticeship. My Migrant Leaders mentor Omar Khattab had one on ones with me, working through competency interviews and mock assessment centres. I will be part of the first investment banking apprentice cohort at Rothschild & Co. This wouldn't have been possible without you, Omar and the Migrant Leaders team. Thank you very much!"

Impact: Guidance, advice and employability support. Now on the Rothschild Investment Banking degree apprenticeship and University of Warwick.



Mentee: Jamil Tuki University Student Mentor: Steve Sanders Global Consulting, EY

"My ultimate aim is to become the Chief Executive of a FTSE 100 company. I hope to achieve this not just for myself but to inspire others from ethnic minority backgrounds to aspire for what they want. I am a British Bangladeshi with a father from Bangladesh and a mother born in the UK. Being the first generation in my family to go to university, I have always sought to become the best I can be. However, navigating the corporate world is something that many of us with parents from non-professional backgrounds struggle with. I knew I needed guidance from someone experienced and being part of Migrant Leaders has been a fantastic experience having had the huge privilege of Steve Sanders as my mentor. The work Migrant Leaders does is exceptionally important and I look forward to contributing to them in the near future."

Impact: Guidance and advice on attaining top internships and graduate role. Now working in an analyst role at Deloitte.





"The leadership in the FTSE100 is not as diverse as it should be. That is why I chose Migrant Leaders to be my programme of choice."

Diego Henriques, General Manager, Anglo American

Our vision and outcomes



Mentee: Heli Shah A Level Student Mentor: John Ashworth Senior VP Finance, Smith & Nephew

"I want to be the most successful accountant in the UK. My parents are originally from India and my father works hard as a bus driver so I have learnt so much by hearing from my mentor about the life of an accountant and what needs to be done to be a successful accountant in the UK. I have really enjoyed listening to him and learning from him. Thank you for setting me up with such a great mentor. I want to build my skills, learn and put my knowledge into big firms to make them the most successful in the UK."

Impact: Building the roadmap and knowledge to achieve career aspirations & personal dreams. Now studying for a Bachelors Degree in Accounting & Finance at Kings College, London.



Mentee: Sara Renmiu A Level Student Mentor: Amer Hassan Research Manager, Kantar

"I have always aspired to gain opportunities through which I could thrive. I joined Migrant Leaders Development Programme during my A levels at school and it has been elemental in helping me widen my horizons early on with great work experience opportunities. I was thrilled to be accepted onto Kantar's Virtual Industry Internship which was made possible due to the hard work of Elham Fardad, Migrant Leaders and the Kantar team."

Impact: Widening horizons to discover application of mentee's greatest strengths and providing opportunities for quality work experiences and connections in those roles and sectors. Now studying for a Bachelors Degree in Psychological & Behavioural Sciences at University of Cambridge.



KANTAR

There are so many high potential people who come from *circumstances which makes it hard for them to fulfil their potential.* The Migrant Leaders programme is a perfect example of how to bridge this gap and we look forward to continuing this partnership."

Philip Smiley, Chief Executive Officer, Kantar Consulting

mission

Our vision and outcomes



Mentee: Wasifa Khalid A Level Student Mentor: Dr Sayee Papineni NHS Consultant

"This development programme and my mentor have given me opportunities by visiting the UCL campus with me before my interview where my mentor graduated from herself and she did a mock interview with me which led to UCL offering me a place. She even worked with Migrant Leaders to arrange for an afternoon of talks by doctors from different specialities including the first female black orthopaedic surgeon appointed in the UK who was born in Guyana. The Migrant Leaders special development programme has made me realise I can achieve my dream of helping people and developing countries through my career in medicine."

Impact: Providing insights and access to inspirational relatable role models in chosen field. Now studying Medical Sciences at University College London (UCL).



Mentee: Israel Johnson A Level Student Mentor: Rachael Winter Senior Director, Head of Global Clinical Operations, Smith & Nephew

"My story began when I moved to the UK in 2010 with my family when we sought safety from the violence of Boko Haram in Nigeria. I want to dedicate my life to the field of science and being ineligible for student finance, Migrant Leaders is giving me that opportunity by paying for my tuition fees to study Biomedical Science at the University of Warwick. I feel so lucky that my Migrant Leaders mentor is actually a Biomedical Science alumnus herself and working in a clinical role at Smith & Nephew. Elham Fardad is currently connecting me to top people at GSK and other pharma companies and getting me ready for my industrial placement opportunities."

Impact: Career insights from senior mentor in chosen technical field and sector. Connections to coach and provide industry opportunities. Now studying Biomedical Science at University of Warwick.



>{ smith&nephew

"I really believe in the cause that Migrant Leaders supports which is to create a landscape where there is equality of opportunities for 1st and 2nd generation migrants to really succeed."

John Ashworth, Senior Vice President, Smith & Nephew

Words from

our Patron



Mentee: Kanav Moudgill A Level Student Mentor: Lester De Leon Vice President, Standard Chartered Bank

"I moved to the UK at the age of 11 with hopes and dreams of becoming an Aerospace Engineer. I knew that I may not be able to afford to go to university and that I should explore different career options. Migrant Leaders matched me to a mentor I could relate to and when I decided to explore degree apprenticeships Elham personally connected me with her senior contacts in GSK, Airbus and GKN Aerospace. I was even one of the 6 Migrant Leaders mentees who were selected for the ABB Engineering Internship. The mentoring, experiences, advice and contacts the Migrant Leaders programme has given me has been incredible. I hope that I can give back to the programme by fulfilling my potential."

Impact: Connecting to senior leaders in top companies in the chosen field. Now studying for a Bachelors Degree in Aerospace Engineering at University of Manchester.



Mentee: Machi Onuorah University Student Mentor: Olesya Potorti Adviser Partner Practice, St James's Place

"Born in Nigeria and growing up in the UK, as one of the few black individuals in a predominantly white institution, secondary school was a challenge. This has been my source of motivation to apply for the Migrant Leaders Development Programme. The challenge posed by the diversity gap can be overcome through such a programme that strives to connect disadvantaged students to real-life opportunities that expands into the corporate world. Such exposure is the leverage needed to break social barriers and will provide valuable insight into the seemingly inaccessible top firms. I started with no hope of securing internships but my mentor helped me gain the Spring Internship at multiple investment banks including BNP Baribas, Goldman Sachs, JP Morgan and an internship at EY. I just know that my path will pave the way for the next generation."

Impact: Guidance and advice on attaining top internships. Now studying for a Bachelors Degree in Chemistry at University College London (UCL).



ABB

The problem

"Diversity & Inclusion is hugely important to ABB. We need the broadest range of thinking so that we can follow markets and change things for the better."

Troy Stewart, Lead Manager, ABB Process Automation UK

Words from our Patron Our vision and outcomes



Mentee: Hamza Islam A Level Student Mentor: Haroon Omar Mahdi Academic Mentor, University of Westminster

"I eagerly await starting my degree apprenticeship at Norton Rose Fulbright. I received the ultimate results I could have hoped for in my A Level and I doubt whether that would have been possible, if not for the amazing support system I had. This includes my Migrant Leaders mentor Haroon Mahdi. I really want to help others interested in degree apprenticeships. I doubt whether I'll be as great as my mentors, but the process of assessment days and interviews is incredibly gruelling, so I'm always happy to help!"

Impact: Guidance and advice on career options and education funding. Now working as a Solicitor Apprentice at Norton Rose Fulbright.





Permission has been obtained from individuals to use their full names in this report.

Our charity mission Words from

our Patron

Our vision and outcomes About the Founder

Key impact numbers:

WHAT WE HAVE ACHIEVED SINCE 2017:



Founder

and outcomes

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FINANCIAL SERVICES

HSBC
Barclays
Goldman Sachs
Morgan Stanley
JP Morgan
UBS
Citi
RBS
AXA
Mastercard
American Express
Lloyds BG
NatWest
Blackrock
Barclaycard
Moody's
Visa

PROFESSIONAL SERVICES

SAP Oracle Microsoft Cisco HP ΕY PwC KPMG Deloitte Clifford Chance Capita IBM Accenture Wipro Consulting Tata Consulting GENPACT Infosys Grant Thornton Alvarez & Marsal Kantar

Our mentors

We have over 890 volunteer mentors who have joined us to support our programme and the talented young mentees we select. Our mentors work in senior roles in FTSE100 and leading organisations including:

INDUSTRY SECTORS

GSK Pearson Thomson Reuters IHS Markit Sky G4S Conduent Anglo American Experian Kantar SAS Tata Intertek Black & Decker Unilever Astra Zeneca Smith & Nephew Diageo Whitbread **GKN** Aerospace Vodafone Jaguar Land Rover BAT **Emirates** Mind Tree

Uber The Telegraph ΒP GE Gartner ΒT Ciena Travelers Mitie Aon Risk Solutions Nissan Fujitsu **Travis Perkins** Jacobs Vodacom Penguin Burberry Chanel Pfizer Tarmac **BAE Systems** Airbus Group Coats Group JLL Merlin

- Entertainment **Rio Tinto** Hitachi Transport for London AECOM NHS Thames Water Network Rail **BBC** World Cambridge Uni Dyson ABB **Rolls Royce** Ericsson eBay Essentra **Balfour Beatty**
- Royal Mail Amazon Direct Line Group Toyota Emergen Dixons Carphone Boots Omnicom Atos Air Products KBR WNS IBEX PepsiCo Westcon

"I am delighted and humbled to have been asked to support the great work that is being led by Migrant Leaders."

Michael Brennan Transformation Director, BAE Systems

The problem

Words from

our Patron

Our vision and outcomes About the Founder

Our story:



Design: Elham developed the charity programme proposal on a family holiday in China. Hit by jetlag, Elham saw this as her luck that the jet lag gave her 5 hours a day to work on this while her children slept. **Consultation:** Migrant Leaders Youth Conference to introduce programme and seek feedback from potential participants.





Words from

our Patron





Launch: Migrant Leaders Leadership Conference with representatives from Accenture, Deloitte and EY among more than 100 attendees from private and public sector to seek further consultation. "Elham's vision for what can be achieved for young people by working collaboratively and empowering them is highly motivating. Her efforts have seen top business leaders come together to support incredible young people to achieve great things."

Kate Kettle Migrant Leaders Advisory Board Kings College Participation Department

Future Britain Young Leaders Workshop:



Opened programme to encourage economic participation from all ethnicities across Britain, in consultation with our Young Leaders Panel and Kings College Widening Participation Programme.

JUNE

mis

Our charity mission Our vision and outcomes About the Founder

"It is equally important for ethnic minority talent to hold up a mirror to themselves as it is for organisations to support them. The need for a collaborative approach is greater than ever."

Rene Carayol MBE Migrant Leaders Patron Inclusion Expert & CEO Coach

Afro-Caribbean Youth:

Commenced drive towards targeting young girls and boys from Afro-Caribean ethnicity to raise their aspiration and access to opportunities to fulfil their potential.





First Mentors Conference:

65 senior Mentors attended the inaugural Migrant Leaders Mentors Conference to hear our Founder Elham Fardad introduce the programme and Patrons Dr Yvonne Thompson CBE and Rene Carayol MBE speak.

First Education Conference: Migrant Leaders Education Conferences aim to inspire and boost participation at

top universities and provide practical expert training on university applications.



<section-header>2019FEBRUARYFEBRUARYProvension</t

National Coverage: Engaged with universities and schools across the country to help address regional disparity in youth training and employment.

Corporate Partner: Mentees Access to Corporates Mining Conference.





The problem

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Thank you

APRIL



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First Connect Conference: Connecting our Mentors and Mentees.

Leaders Like Us

The problem

Campaign: Interviews with leaders as relatable role models to inspire and share experience with diverse young people across the country.





Digital Programme Launch:

To provide further guidance, training and tools as well as inspirations through our Leaders Like Us and Imagine If campaigns.

Charity Times Awards:

Selected as Finalist for Charity Times Awards 2019.



Words from

our Patron







Corporate Partner: Mentees Access to Corporates STEM Conference.

smith&nephew

KANTAR

Corporate Partner: Mentees Access to Corporates Marketing Conference.



Our charity mission

Our vision and outcomes

Our response to Covid-19 is to scale up our impact and expand the scope of our support of ethnic minority communities:



Mentee: Michas Morris A Level Student Mentor: Giovanni Sobrero Production Leader, Rolls Royce

"My dream is to one day work for BAE Systems, Lockheed Martin or even Rolls Royce. I want to be successful in engineering to ensure my family never have to worry about anything. My mentor, Mr Sobrero has been a fantastic mentor to me, helping me develop and has connected me to opportunities such as work experience at a Rolls Royce site as well as introducing me to the Royal Aeronautical Society. We are working on finalising my university choices and creating a LinkedIn profile. He is really the mentor I needed for the future I had dreamed of and I would not have had these opportunities without the Migrant Leaders programme."

Impact: Guidance and advice on attaining top university offers, resulting in offer from Imperial College. Quality work experience in chosen sector and company.

2020 APRIL

Resilience & Confidence

Training: Launched Migrant Leaders Resilience digital module followed by live webinar training with Winston Ben Clements on a mission to inspire 1 Billion people.



Migrant Leaders approved for funding by the The National Lottery Community Fund.

First Digital Education

Conference: Live webinar training in collaboration with Varsity Scholars to support university applications JUNE and enhancing mentees' communication skills with Kantar.

Smith&nephew

STEM Careers Deep Dive:

In collaboration with our corporate partner Smith & Nephew.

JULY

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KANTAR

Marketing & Consulting Virtual Internships:

In collaboration with our corporate partner Kantar.

AUGUST

Charity Times Awards:

Selected as Finalist for Charity Times Awards 2020.





Founder & CEO Elham Fardad IoD Director of the Year Awards Finalist for her work on Migrant Leaders.

AUGUST

Migrant Leaders Opportunity Fund:

Establishment of our charity's fund to enable exceptional migrant students to attend top universities.

SEPTEMBER

"I have always dreamt of studying engineering to solve global challenges, I believe as an engineer I will be able to help countless people. I was born in India and moved to the UK aged 10. After tackling many other challenges, I wasn't able to access student finance, therefore I decided to take a job as a Chef. Migrant Leaders have now given me an opportunity to access higher education, allowing me to study Mechanical Engineering at The University of Manchester."

Dhvev Ghetia Migrant Leaders, Mentee





Words from our Patron

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"I am proud of our Mentee *Mentor programme which aims* to bridge the gap that starts early in the lives of disadvantaged families. Through this scheme we provide role models who the young children can relate to and aspire to emulate their life and educational success. This is also a valuable leadership opportunity for our charity's established mentees to become mentors and to earn an income during their time at university. They will build confidence and feel proud of their social impact and giving back to Britain."



Elham Fardad Migrant Leaders Founder & CEO "Mentee Mentor is a unique and hugely valuable scheme that not only bridges the educational attainment gap, but also helps build aspiration in children through mentoring with role models. I am very excited to be part of this team."

Kerry Scott Migrant Leaders Advisory Board Headteacher, Ainslie Wood Primary School

Sponsored by Swan Partners



Mentee Mentor Programme: Launch of our charity's mentoring and tuition programme to support disadvantaged primary school children and help close the educational attainment gap which has widened further due to Covid-19.



"EduTech Kids donations to our school is helping families with multiple siblings, giving them access to remote learning during this lockdown and beyond."

Raphael Moss Headteacher, Elsley Primary School



EduTech Kids Scheme:

Launch of our charity's scheme to help alleviate digital poverty in education by providing laptops, smart phones and other digital equipment for their homes, by mobilising our network of corporate partners.

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"The donations of laptops from EduTech Kids is helping to support some of our most disadvantaged students. This means a lot to them at these difficult times."

Ian Walsh Deputy Principal, Oasis Academy



Migrant Leaders Featured: Charity

Strengths Profile

Assessments: Provided to Migrant Leaders mentors and mentees in partnership with Cappfinity.

Cappfinity

MARCH



Public Sector Strategy Virtual Internships:

In collaboration with our corporate partner Kantar Public.

"The ethnic minority communities need the allyship of a network that supports and connects them. They need hope that the future will be better than the past."

Chrisann Jarrett Migrant Leaders, Young Leaders Panel



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Digital Education

Conference: Live webinar JUNE training with Varsity Scholars to support university applications and training mentees on social media, internships and graduate jobs in collaboration with Granger Reis.

GRANGER REIS:

WARWICK

First Digital Connect

Conference: Bringing together Migrant Leaders mentees and mentors and training in collaboration with University of Warwick.



Shortlisted

Charity Leader of the Year:

Founder & CEO Elham Fardad selected as Finalist for Charity Times Awards 2021.

Words from

our Patron



JULY

One Year Upskilling Internship: In collaboration with Grainger Reis.

ABB



Corporate Partner: Engineering Internships in collaboration with ABB.

JULY



SPRING

2022

Migrant Leaders Mentors Conference: Bringing together our

mentors and expert speakers to inspire, engage and inform our supporters. Hosted by Anglo American.

KANTAR

Virtual Internships Across Multiple Divisions: Kantar Insights, Public, Consulting and Marketing.

The problem

Our vision and outcomes About the Founder AUGUST

Income & charity effectiveness:

In the 12 months to March 2021 the charity increased its income by 53%, achieved mostly through corporate partnerships:



We continue to work to deliver our programme as cost effectively as possible, while supporting more young people each year. We are committed to delivering high quality and impactful programmes to even more disadvantaged young people across the UK.

In the 12 months to March 2021 the charity increased the number of young people it supports by





In the 12 months to March 2021 the charity increased the number of mentors by

71%



Words from

our Patron

We launched our EduTech Kids and Mentee Mentor programmes as well as delivering multiple digital conferences,

webinars, workshops and our first of a series of virtual internships



We launched our Migrant Leaders Opportunity Fund to enable exceptional migrant students to attend top universities.

Our vision and outcomes

A bright future through collaboration:

Our vision is to scale up the charity's impact to reach out to more young people across Britain. We will concurrently continue to build further corporate partnerships to widen young people's horizons and provide them with opportunities and work experiences.



In response to the disproportionate impact of Covid-19 and economic downturn we are addressing the deeper root causes of the challenges migrants and ethnic minorities face by launching a mobile app to deliver further support and connections to the wider economy. Furthermore, in 2020 we launched our EduTech Kids scheme and Mentee Mentor programme to help alleviate digital poverty and to close the educational attainment gap which has widened further for disadvantaged communities due to Covid-19.



mission



Mentee: James Rhodes **University Student** Mentor: Rena Patel Chief Marketing Officer, Kantar Consulting

"Born in Derby, I was the first person in my family to go to university. I took the difficult decision of moving down to London to fulfil my aspirations for a career in marketing. Migrant Leaders has given me all the opportunities I needed to seize in order to fulfil my potential. Elham Fardad saw something in me and connected me with Kantar and while at university I spent the next couple of years being mentored by the Kantar CMO Rena Patel, doing the Migrant Leaders Kantar Public Spring Internship and working with the Migrant Leaders team as their Marketing Intern. This really gave me the direction, skills and confidence I needed to do them and myself proud."

Impact: Identifying greatest talents and passions, devising roadmap to a marketing career and gaining skills in quality internships. Now working in graduate role at Kantar.

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About the Founder

"Have courage and your capabilities will connect you"

Elham Fardad, Accelerated Leadership Conference The O2 London March 2017

Words from

our Patron

Professional career

Elham's professional career spans 25 years in senior leadership roles in blue chip multinationals including GE, News Corp and Ernst & Young, where she has advised clients on their most challenging operational problems. She is the Founder and CEO of the charity Migrant Leaders and is a member of multiple Advisory Boards. Elham has been selected as Finalist in awards for her work on Migrant Leaders, including Charity Times Charity of the Year, Charity Leader of the Year and the IoD Director of the Year.

Personal values

Her philosophy is underpinned by her enduring personal values and vision for her family. Elham sees her role as helping develop the next generation of leaders both in her professional and personal life. She continues in her personal time to mentor many talented ethnic minorities in the UK from different walks of life to help them fulfil their true potential.



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"She is clearly very accomplished and very successful and it is great to see behind it all the thinking and struggles which made that happen" Wincie Wong, RBS

Charity work

In 2017 Elham launched Migrant Leaders[™] to identify talented young migrants and help them through a world class programme of bespoke modules, workshops, mentoring and quality work experiences at leading firms. She has designed this programme bringing the best of her experience and the network she has gained throughout her professional career and charitable work.

Commitment to family

Elham also devotes much of her time and care towards her two children who are aged 15 and 12 and she manages a 'dual career household' as her husband works in IT Advisory at Accenture. Elham's inspiration comes from her desire to help leave the world a better place for her children and for others to be able to succeed no matter where they come from.



Interview with **Rene Carayol MBE**



our Patron

and outcomes

Founder

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"The highlight of the leadership conference for me has been the opportunity to listen to Elham Fardad speak ... " Chris Dixon, Santander

Thank you Be part of the Migrant Leaders story.

If you are as passionate as we are about helping young migrants fulfil their potential in the UK, then we want to talk to you about mentoring, sponsorship and partnership opportunities.

Corporates

We work with companies who share our vision of providing opportunities to disadvantaged young people. Our corporate partnerships deliver conferences, workshops, quality work experiences and access to job opportunities. Company volunteers work closely with our experienced team to change young people's lives, learn about the next generation of the workforce and develop by working with us on leading practice programmes. They find new purpose to work with their colleagues through a refreshed sense of common values and belonging.

Public sector

We collaborate with educational institutions, charities and the public sector to provide our programme free of charge to young people. We would like to continue to expand our partnerships with other organisations who would like to, with our support, give opportunity to their 16-25 year old students to apply to our programme.

Volunteers

Become a mentor, facilitator or join us in other volunteer roles. You will make a pivotal difference to the direction of young people's lives, will gain the opportunity for personal development and join our network of connections.

Words from

our Patron

Support us

We are a registered charity with the Charity Commission. If you are a UK taxpayer, the charity will receive up to £250 through Gift Aid for every £1000 you donate to the charity.

Contact us: enquiries@migrantleaders.org.uk

MIGRANT LEADERS

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Appendix A: Our programme

Our programme participants are guided through the learning journey designed to support and build their capability and character:

ORIGINAL HIGH LEVEL PROGRAMME DESIGN YEAR 1 -→ YEAR 2 -----→ YEARS 3-5 -- BEYOND **Capabilities** How to Get the Best **Build Character Build Life Leadership Connect Conferences** Give Back to Britain ML Out of Your Mentoring & Integrity ML Life skills workshops and Networking events alumni to mentor British Bespoke structured learning Programme On Character Cards sustainable leadership with top firms - London in deprived areas modules will address the key **Boarding Materials** & Regions **Enable Education** Boost Access ML Leaders Strengthen Support ML factors determining the future **Raise Aspirations ML** Participation in Higher **Show Possibilities** Like Us campaign Community App for 24/7 success of migrants, delivered **Education Conference** Think Big campaign ML Mentees invited to support and mental health Unlock Capability in classroom or as interactive corporate events Workshop/Online Build Confidence & **Build Future Leaders** Workshops on target **Build ML Community** online modules. **Resilience** ML online ML Leadership online topics and Leadership Share Leading Practice ML website members Modules and Conferences discussion forum modules Young Leader modules Expert top firms speakers Materials Courage Graduation Remote 1-2-1 Formal mentoring Connection to other Formal from Migrant Mentor monthly mentors based on referrals To build confidence and the Leaders™ (or as agreed) voice/ specific personal and courage to succeed, Migrant video calls professional needs Programme Leaders[™] development and Ongoing programme is designed to match Support: participants with the right trained Participants who mentor given the diverse needs Bespoke graduate from and challenges of young migrants. Mentoring the programme successfully based Top 10% get further support to accelerate faster on participation Connections and achievement Based on exam results, interview with Super Mentor and other criteria of individual 1 Week formal Other informal Ongoing learning Providing Migrant Leaders[™] valuable targets would be through formal work shadowing at work experience network of contacts to enable given access to work placements mentor's or other opportunities the participants to gain quality the network of place of work such as a day at a such as summer work experiences in leading firms contacts of all the top firm or public internships at registered mentors and public sector organisations sector events top firms and

professional field.

of relevance to their chosen

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Quality Work

Experiences

Our vision and outcomes About the Founder

Thank you

Appendices

public and

voluntary sector

organisations

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of the charity

Appendix B: The Young Leader

Our model to develop success characteristics in young people and the sustainable leaders of the future

Adds Value

Attains the motivation and self discipline required for real focus on operationalising a vision, supporting plans and execution of those plans.

Builds Self

Develops self awareness and gains an understanding of own needs in order to achieve happiness. Maintains a positive attitude, builds resilience and patience in achieving own personal objectives.

Works at Pace

Demonstrates continued determination and the physical and mental endurance and momentum required to see through to the end objective and beyond.

Instils Trust

Demonstrates behaviours and strengths that instil trust in a leader. These include the ability to inspire, confidence, decisiveness and clear communication.



Intense Ambition

Attains a firm belief in own ability to achieve own objectives and has the courage to commit to that responsibility.

Builds Others

Demonstrates gratitude for opportunities and makes positive contributions to society. Sets an example through personal integrity, empathy, compassion and respect for others.

Vision of the Destination

Has the creativity, intuition and proactivity to devise a vision of the end result. Leverages curiosity and adapts vision to the environment and resources.

Trusts Others

Learns to trust others and give people a chance so we place trust in each other and demonstrates this through flexibility of approach, honesty and tact.

These 4 level 1 'capability components' describe our 'Young Leader Model' framework. No leader is the best in all these 8 level 2 traits, though the strongest leaders achieve a good level on all 8 traits while showing exceptional strength in particular traits. This framework aims to balance work and people skills. The critical factor determining young leaders' development is early self awareness and guidance on the level 3 behaviours, capabilities, values, emotional and social intelligence needed to succeed in their life, in Britain and their chosen career. It is assumed that 'technical functional expertise' to enable progression in their chosen career is developed during their education, work experience and employment when they are on the right path leveraging the above traits.

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The Fardad Foundation (TFF) is a UK registered charity that works directly with young people from deprived neighbourhoods, educational institutions and employers to provide bespoke support pathways towards the fulfilment of their true potential. TFF develops and delivers programmes, working with third parties and volunteers. Incorporated independently, TFF is governed by a diverse Trustees Board.

The Fardad Foundation (TFF) is registered as a charity with the Charity Commission in England and Wales with registered charity number 1176049.